



Our Vision:

To be the world's leading association for business analysis professionals.

Our Mission:

To develop and maintain standards for the practice of business analysis and for the certification of its practitioners.

Letter from the President

It has been three years since our first Annual General Meeting (AGM) in March 2003. Now it is almost time for our fourth on June 19. We have accomplished quite a bit in that short time. We have released three versions of the Business Analysis Body of Knowledge™ (BABOK™). We have held four certification exams—in Orlando, Toronto, Montreal and Washington, DC. We have established over 65 chapters across the world. We have also registered over 4,000 members.

Business analysts have been waiting for a professional association to support the formalization and continuous enhancement of their discipline for a long time. The International Institute of Business Analysis was established in the right place at the right time.

But the IIBA's success has not been without its challenges. As with any start-up, our energy has been directed outward—focusing on those goals which would motivate people to join up and support our work. Our only source of funding for the first two years was membership dues and sponsorship fees. Given what we hoped to accomplish, we often had to place our operational needs second.

This year our focus has turned inward in an attempt to address those operational shortcomings. 2007 is IIBA's Year of Sustainability. We continue to move forward on the BABOK™, certification and chapters, but a significant

amount of effort is focused on ensuring that the IIBA™ will survive and prosper long after we retire. We will do this by:

1. Reviewing our organizational goals and identifying operational principles.

The board felt that we needed to include growth and financial viability to ensure we continued to address our current goals. We also felt that we needed to add our most important goal—demonstrating value to our constituents.

In addition to our current goals, the IIBA™ has added three operational goals:

- ❖ Enable sustainable growth
- ❖ Ensure financial viability
- ❖ Demonstrate value to our constituents

2. Setting clear and measurable objectives.

While we have accomplished a lot in our brief lifetime, our successes have not always been visible. Even as a not-for-profit association, it is very important for the IIBA™ to set visible, measurable objectives which our "shareholders"—members, sponsors and endorsed education providers—can use to evaluate our progress.

As part of our current strategic planning exercise, the board will be identifying objectives for each of our

continued on page 2

Letter from the President—continued from page 1

Our Current Goals

1. Create and develop awareness and recognition of the value and contribution of the role of the business analysis professional.
2. Define the business analysis body of knowledge.
3. Publicly recognize qualified practitioners through an internationally acknowledged certification program.
4. Provide a forum for knowledge sharing.

goals. Each of the board members and committee chairs will identify activities and deliverables to support these objectives.

3. Establishing strategic and operational priorities.

As with any organization, the IIBA™ has more to do than it has time or money. Once our objectives have been identified, the board will go through a prioritization exercise to ensure we are doing the most important things first. And we will fight our own urge to expand scope or “gold plate” our solutions!

4. Initiating a framework for tracking our performance.

We have just begun to look at different tools to help structure and report on progress against our objectives. In the short term, we will share update you in regular reports through our monthly newsletter and other formal communications.

5. Adding new roles to the organization to support our objectives.

The organization has undergone significant change and expansion in the last year. A number of our board members needed to step down and we have added a number of new committees to help us as we mature as an organization. Below is the list of the elected board members:

- ❖ President—Kathleen Barret
- ❖ Executive Vice President—David Bieg
- ❖ Vice President-Body of Knowledge—Kevin Brennan
- ❖ Vice President-Certification—Michael Gladstone
- ❖ Vice President-Marketing and Communications—Mary Simpkins
- ❖ Secretary—Indy Mitra
- ❖ Vice President-Chapters—Carol Lapp
- ❖ Director at Large—Glenn R. Brûlé and a second, vacant position

We also have a few other critical positions which sit regularly with the board to discuss issues and future direction:

- Sponsorship—Andy Clibanoff
- Strategic Planning—Alain Arseneault
- Architecture—Julian Sammy
- Role Delineation—Cleve Pillifant
- Vice President of Education—TBD

I want to acknowledge all the board members who needed to step down due to personal reasons, but without whose contribution, the organization would not have accomplished all that it has:

- Carol Deutschlander—Past Vice President-Education and Certification
- Louis Molnar—Past Executive Vice President
- Tina Joseph—Past Vice President-Chapters
- Chris Becker—Past Secretary

I also want to acknowledge all of the very active volunteers who contribute regularly to the IIBA™. Your efforts are greatly appreciated.

Other Organization Changes

As a primarily volunteer organization, the IIBA™, its board and volunteers, are often time-challenged. Recognizing this, the IIBA™ recently hired an Association Management Company, Base Consulting, to help manage our finances and provide administrative support. (Please see the article on Base in this newsletter.) We feel very confident that Base will help to set up the IIBA™ for success in future years. Base has also agreed to help manage our potential volunteers. In the next few months, all of you who expressed an interest

continued on page 3

Letter from the President—continued from page 2

in getting more actively involved should be hearing back from Base on different opportunities. Please be patient, though, as we have handed over a number of back-logged tasks to them and they are still working through the details.

We will also begin implementing our new software package, iMIS, in late June and hope to have it up and running before the end of September. Hopefully, this tool will help address many of the technology challenges we have had to date.

What Else is on the Horizon?

Quite a bit.

Kevin Brennan and his Body of Knowledge team are busy pulling together version 2 of the BABOK™. Michael Gladstone and his Certification team are defining the renewal process for our growing body of CBAPs. Mary Simpkins and the Marketing team are getting ready to start planning for the 2009 IIBA™ conference. Indy Mitra and the Governance team are finalizing the details for the

2007 AGM, as well as liaising with our law firm to ensure we are adequately protecting our valuable intellectual property. Carol Lapp and the Chapter Committee are refining the chapter approval process. Glenn Brûlé, our Business Development Director at Large, is jetting around the world, kicking off new chapters. Andy Clibanoff will be establishing strategic partnerships and generating much needed revenue by growing our base of sponsors. Alain Arseneault will be facilitating the board as it defines its strategic plan. Julian Sammy will be finalizing the requirements document for the implementation of iMIS software tool. Our other volunteers will be busy contributing. And I will be actively cheering the organization on as it rolls into its fourth, sure-to-be-very-successful year!

Sincerely,



Kathleen Barret

Join us for the **IIBA's 2007 Annual General Meeting**

June 19 at 5:30 p.m. EST

(Immediately following the ProjectWorld/World Congress Symposium)

Marriott Copley Place Hotel in Boston, MA

Visit www.theiiba.org for attendee/call-in information or e-mail agm2007@theiiba.org with questions or comments.

Please note: If you did not receive an e-mail invitation, please go online to update your profile with a current e-mail address.

If you're attending the symposium and have not already booked your hotel, please call Global Execs at (800) 516-4265. Mention the ProjectWorld/World Congress event for the \$239 special rate.

Certification News

Congratulations to the Newest Certified Business Analysis Professionals!

The Toronto and Washington exam dates held this spring were a great success, with many individuals achieving their CBAP™ designation. This brings our total count to 61 CBAPs. The IIBA™ is pleased to congratulate the following individuals on their recent accomplishment:

Eugenia Schwalm	Janali Davis	Peter Gordon	Paul Genuario
Richard Larson	Donald McLean	Emily Iem	Frank Armour
John Estrella	Les Elbert	John Vervoort	Peter Johnson
Houman Kaveh	Janet Cook	John Stubbs	Trisha Novotny
Bradford Dyke	Dennis Taylor	Victoria Czaplewski	Jahnel Jeter
Maureen McVey	Beth Faris	Haiyan Han	Carol Deutschlander
Giridhar Satyanarayana	Mahesh Talreja	Andrew Clibanoff	Chris Becker
Elaine Lincoln	David Heidt	Steven Quebral	Mary Gorman
Patricia Rueffer	Margaret Notaro	Billie Johnson	Kevin Brennan
David Degan	Roxanne Miller	Elizabeth Botkin	
Nilani Degan	Stacey Williams	Mandy Clark	
Debra Walsh	John Mackprang	Kristin Rutland	

These CBAPs will receive their certificates and wallet cards within the next couple of months.

The next three exams are scheduled for Atlanta (June 19), Minneapolis (June 26) and Houston (June 28) and have 22, 26 and 18 candidates, respectively, writing the exam—a great turnout! We look forward to hearing news of more CBAPs within the next couple of months.

Upcoming CBAP Exams—Apply Today!

The following are the CBAP™ exams scheduled at the BusinessAnalystWorld Conferences/Symposiums:

You can also view the above information on the IIBA™ Web site [here](#).

For exams hosted by IIBA™ chapters, Endorsed Education Providers and/or organizations, [click here](#) for dates and locations. Updates to this page are ongoing as hosts are approved so keep checking for a date and location that meets your needs.

Location of CBAP™ Exam	CBAP™ Exam Date	Deadline for Applications
Sydney, Australia	Aug. 07, 2007	June 25, 2007
Melbourne, Australia	Aug. 08, 2007	June 25, 2007
San Francisco	Oct. 18, 2007	Sept. 4, 2007
Boston	Nov. 01, 2007	Sept. 18, 2007
Vancouver	Nov. 08, 2007	Sept. 25, 2007
Chicago	Nov. 13, 2007	Oct. 1, 2007
London, UK	Postponed until Fall 2007	TBD

Frequently Asked Questions

The FAQ document on the IIBA™ Web site ([FAQ](#)) has recently been updated and covers questions on the application process, exam preparation, the examination and recertification. Check it out!

More on the CBAP™ application process and requirements, and certification in general can also be found at the IIBA™ Web site [here](#) or e-mail certification@theiiba.org.

Base Consulting and Management Inc. Provides Financial Guidance

By Shannon Bott
Manager, Financials

Base Consulting and Management Inc. is pleased to announce its partnership with the IIBA™. Base's current role with IIBA™ is to work on the financial matters of the association, as well as some administrative tasks. This includes providing monthly financials to the Board of Directors and facilitating all financial transactions for the association. With their nearly 20 years of financial experience, Base has begun to implement their expertise in best practices and streamline processes to make the financial matters of the association more efficient. This will enable the directors of IIBA™ to focus more on strategic issues within the association.

Base Consulting is an established association and conference management company. Their clients include international, national and local groups, covering a wide variety of professional sectors. Their in-house team of professionals provides a range of support, from full association management to specialized projects in areas such as governance, communications, finance, marketing, research, education, conferences and membership campaigns.

Base is pleased to partner with IIBA™ and looks forward to a successful relationship.

See Your Name in Print

Have a best practice tip you'd like to share?
Want to write about the emerging role of
the business analyst? We'd love to hear
from you. The IIBA™ is currently accepting
member articles. E-mail ideas or articles
to jessica.mccaughey@theiiba.org.

BABOK Update

By Kevin Brennan, CBAP, PMP
Vice-President, Body of Knowledge

I'm sure it won't surprise anyone to hear that development of the BABOK™ version 2.0 has been a significant challenge to us. Developing a consensus view of the nature of business analysis as a profession from the input of our 90+ contributors, experts and reviewers was bound to be difficult. However, we're happy to report that the integration of the various chapters produced for version 2.0 is now underway and we'll be able to announce a firm date for the release of 2.0 at the IIBA's Annual General Meeting (AGM) on June 19.

The IIBA™—and the greater business analysis community—owes a big thank you to our volunteers, who have devoted an incredible amount of time and effort to this work and deserve the credit for creating what will be the definitive reference for business analysis professionals.

In the time since the release of version 1.6, we've added a number of members to our expert board. First of all, I'd like to thank Suzanne and James Robertson of the Atlantic

Systems Guild (www.systemsguild.com) and David Ruble of the Olympic Consulting Group (www.ocgworld.com), who joined after the release of version 1.6, but provided a lot of feedback that we will be incorporating into version 2.0.

We are also pleased that the following people have agreed to assist with the development of version 3.0:

- Kiran Garimella, CIO of WebMethods (www.webmethods.com)
- Gladys Lam and Ronald Ross, Principals of Business Rule Solutions (www.brsolutions.com)
- Kent J. McDonald, Principal of Knowledge Bridge Partners (www.knowledgebridgepartners.com)

Thanks to everyone for their patience and enthusiasm, and I look forward to meeting and talking with you about version 2.0 and beyond at the AGM.

BusinessAnalystWorld: Symposium Series

Network – Learn – Connect to your Local IIBA™

Offered in conjunction with the CBAP™ exam . . .

Atlanta, GA—June 19, 2007
Hyatt Regency, Atlanta

Sydney—August 7, 2007
Sheraton on the Park, Sydney

Minneapolis, MN—June 26, 2007
Radisson Plaza Hotel, Minneapolis

Melbourne—August 8, 2007
Sofitel Melbourne, Melbourne

Register today at www.businessanalystworld.com/symposiumseries.

Other BusinessAnalystWorld Conferences:

Boston, MA—October 29–November 4, 2007

Vancouver BC—November 5–8, 2007

San Francisco, CA—October 15–18, 2007

Chicago, IL—November 12–15, 2007

www.businessanalystworld.com

Member Contribution

Experiencing the CBAP—Pre- and Post-Exam

By Shirley Sartin
CBAP™ #002

By now you've probably heard quite a bit about the IIBA's Certified Business Analysis Professional™ (CBAP™) exam, and may be considering sitting for it. But, if you're like most people, you're also a bit intimidated by what seems like a long, arduous process. We're pleased to announce that recently the number of CBAPs has now increased to 61. Surely if they can make it through the application/study/testing process, then you can too.

In order to achieve your goal there are several hurdles you will have to work through. You'll need to resolve your delay tactics, complete the application, study and then actually sit for the exam. The most difficult hurdle will be overcoming all your reasons for delaying your efforts.

Overcoming Your Delay Tactics

Have you ever had a time when you needed to perform a task and kept putting it off because you just knew it would be a lot of work? And, of course, the more you delayed it, the more stressed you became, yet you still couldn't seem to find the motivation to start working on it? Am I talking about preparing and filing taxes by April 15 (for us U.S. readers)? No...but I could be. I'm talking about the delay in completing and filing your CBAP™ application!

First you must have motivation to sit for the exam. You could have excuses such as, "My job takes too much of my time" or "I'll start as soon as I finish _____" (you fill in the blank). Or, you could take the approach recommended to many potential Project Management Professional (PMP®) candidates. That is, select the test date that you will sit for the test, establish a deadline for completing your application, determine the needed exam preparations/study time and then *just do it*. Make a plan and then work the plan.

When I started the process, I knew I wanted to work on becoming a CBAP™ the following year (2007), after all the application/testing kinks were worked out and I was less busy at work, at home, and with IIBA™ chapter business.

See how easy it is to come up with excuses? But then I heard the initial exam would be in Orlando on November 11, 2006 and I knew I had to make the time to work the process because of my proximity to Orlando (it was only three and a half hours away) and the fact that the next exam might have been more costly. Once I determined Orlando would be my exam location, I went into action and worked my plan. With the November date set I knew I needed to complete the application as soon as possible in order to meet the deadline.

Completing the Application

I recently asked other CBAPs how they managed the application process, and received the following approaches:

Carol Miller thought the task was a bit formidable since a paper application (rather than soft copy) had to be completed. However, she didn't think it was as bad as some people are now making it sound. She estimates spending five hours on the application. She approached it by listing key projects she'd worked on and splitting each by the knowledge areas they'd touched on. She then selected the ones with the most coverage and further broke them out into tasks with time estimations. She reserved completing her references as the last phase of her application tasks. Carol felt the Business Analysis Body of Knowledge™ (BABOK™) served as a good memory jogger when she ran out of ideas.

Brian Levy determined the number of hours for the application by looking at the number of months for each BA-related assignment in his work experience and assumed 160 working hours for that month (20 working days X 8 hours per day). Then he referred to his resume to refresh his memory and estimate the percent of effort spent in the different BABOK™ knowledge areas. After that it was simply a process of multiplication. Brian felt a disadvantage of this method

continued on page 8

www.theiiba.org

Experiencing the CBAP—Pre- and Post-Exam—continued from page 7

was that it didn't account for all the overtime hours. However, Brian was certain the loss of overtime hours would not adversely affect his calculations since he knew that he could show more than the minimum number of hours required.

My own application approach involved purchasing a three ring binder and subject dividers. I placed the application instructions in one section, a hardcopy of the application in the next section, a full version of my resume in the next section along with several blank copies of the Work Experience form, and copies of training classes, references, etc. in the last section of the binder. Keeping the possibility of an audit in mind, I wanted to ensure I could show where/how my hours were determined. I then looked at the full resume and estimated how far back I would have to go in my work experience, identified the different projects with business analysis experiences for each resume position and then began reviewing the BABOKs knowledge areas and key terms for each. I believe that by working a project-by-project approach I was able to relive my efforts for each project and provided a fairly accurate report on my analyst experiences.

Once the application has been submitted you will have to wait for a very special e-mail message that indicates you are authorized to sit for the exam. Upon receipt, that message makes for an exciting moment or two until you realize you are now in the home stretch and actually have to become serious about your studies and final preparations for the exam.

Preparing for the Exam

Studying for the exam should actually begin before you decide to apply for the exam. Diana Cagle and I (Jacksonville, Florida chapter) had previously created study groups in our chapters and thus had been preparing for a few months. If you are fortunate to have a chapter with a CBAP™ study group, be sure to join and become involved. If your chapter doesn't have a study group, then talk to the chapter's board and inquire about forming one. The IIBA™ has created a CBAP™ Study Policy (available from the Chapter Council or the Certification Committee). By the way, a CBAP™ study group is a good way to spend time reviewing and understanding the BABOK™ along with

other good industry practices – even if you're not going to sit for the exam. If you prefer to study alone, be sure to structure adequate amounts of study time. Our study group met once each week, but we prepared for each meeting outside of the study group time.

Another method for preparing might be to attend a CBAP™ preparation class. The IIBA™ recognizes Endorsed Education Providers (EEP™) as authorized providers for CBAP™ preparation classes in addition to other business analysis courses.

Sitting for the Exam

Be well rested for your exam. You will be sitting for a long time. The night before the exam, drive to the exam center and make sure you know how to get there. Allow time the next morning for rush hour traffic. There's nothing wrong with arriving early to the test site. You will not be allowed in the testing room if you are late.

Treat yourself to a good breakfast and refrain from cramming. If you don't know it by now you won't know it in the next few minutes! When you do arrive in the testing room, be sure to say hello to your fellow examinees. That's the benefit of a paper exam. Until everyone has checked in and the official start begins, you are able to network.

Post-Exam

Celebrate! After that initial exam in Orlando most of us stayed at the testing facility and enjoyed a nice leisurely lunch. We discussed chapter events, project issues, business analysis work and our jobs. Regardless of whether we passed or failed the exam, we knew we'd all experienced something no one else had, as of yet. You should also take that opportunity to relax with others after the exam and relish in the victory of making it through the CBAP™ exam.

Industry Acceptance: The First CBAPs Reveal their Stories

After the exam, e-mail messages were sent back and forth, "Have you heard?" "Any news?" "What's taking so long???" Eventually we did hear the results and we were relieved. And we celebrated. And then...life returned to normal.

continued on page 9

Experiencing the CBAP—Pre- and Post-Exam—continued from page 8

Or did it? Unlike other accreditations in our lives, this one was so new that very few people outside of the IIBA™ knew how to offer congratulations or understand the significance of the event without our first sharing the rest of the story. Why would anyone take personal time away from their families/friends in order to pursue a designation that may or may not impact their career?

We, the first group of CBAPs, had a dream of achieving the CBAP™ designation for different reasons. We'd all heard the prediction that IIBA™ is today what PMI® was 15-20 years ago. However, many of us hoped the payback for all our efforts would occur during our working lifetime. Recently we were asked if we'd noticed acceptance or industry changes since becoming certified. Below are some of the responses we received:

Brian Levy traveled all the way from New Zealand to Orlando to sit for this initial exam. He recently noted that since achieving the CBAP™ he has received recognition from both clients and colleagues. He's had several speaking engagements and is currently negotiating with a university for credit towards a master's degree in Information Science. Several potential clients have inquired about the CBAP™ credential prior to engaging services from his company. Additionally, several companies in New Zealand are in the process of aligning their internal business analysis processes around the IIBA™ standards. Brian also reported losing three kilograms in body weight during his studies for the exam!

Diana Cagle traveled the shortest distance—from her Orlando office to the Orlando hotel. She reports that the CBAP™ has opened doors of opportunity for her with those who recognize that certification demonstrates not only a high level of knowledge and skills but a dedication to, and a passion for, the business analysis profession. She recently had a need to change employers due to outsourcing and was very pleased with the Orlando information technology (IT) community's response to her availability. She had no problem locating an organization that she was eager to work for, with projects she was excited to work on, and at the salary she required—and above the standard in Orlando.

Carol Miller reported that in the past it took awhile to build her credentials with new clients. However, earning the CBAP™ designation has made this much easier. She feels the credential definitely accelerates the credibility process. Carol also reported that she and Audrey Jaffee of the Philadelphia chapter are running a BABOK™ study group and believe many of the group's participants are participating because of her designation.

Other post-exam notes included the following anonymous note:

During a recent consulting engagement with a major financial corporation, the client's management team asked the contracted CBAP™ to explain the business analysis role as recognized by IIBA™. After discussing the BABOK™ and the CBAP™ designation, the company then redefined their analyst positions to be, as stated in a presentation to the employees, "...in alignment with IIBA™ standards, similar to the project manager position in-line with the Project Management Institute."

Another company's recent Internet job posting noted that they were seeking "a Business Analysis Trainer with CBAP™ certification or who will obtain CBAP™ designation within one year."

When Dr. John Trifiletti, Instructional Program Manager for Florida Community College in Jacksonville, Florida's (FCCJ) CIS and OST programs, heard about IIBA's BABOK™, he reviewed it and immediately understood its value. At last report Dr. Trifiletti has added BABOK™ content to the CIS2321 Systems Analysis Course which is part of FCCJ's new A.S. Information Technology degree, which consolidates current degrees in Web, database, help desk technical support and programming.

These outcomes were not a surprise to this first group of CBAPs. They were expected. We knew earning this designation would indicate that we are professionals, united in our industry and we would be rewarded for our efforts today. How could we think this? Because we realized being the first group to take the risk, stand strong and prove to one and all that the IIBA™ dreams

continued on page 10

Experiencing the CBAP—Pre- and Post-Exam—continued from page 9

were real was worth the challenge. After that initial exam we have proven we analysts can do this—certification in our industry is possible. We also know that *all* analysts can be a CBAP™ if they put forth the effort and that all CBAPs, now and in the future, will increase our credibility while continuing to gain recognition for developing and adhering to industry standards.

So, was it worth all our efforts? Will our families/friends ever forgive us our preoccupation during this process? We know the answer to those questions. However, we CBAPs would like to ask you...is it worth it to you? It's your choice. But remember, the CBAP™ is attainable and we believe it's certainly worth the effort. In addition to all

the ongoing changes in the industry, receiving the CBAP™ designation is proof that you *are* a professional and you do know what you're talking about! No one else can convince you of that.

Note of thanks: The first group of CBAPs felt that we were building our expertise on the shoulders of others and now our shoulders are there for others on which to build their expertise. We understand, appreciate and thank all those who gave their time and neglected their families/friends in order to build the IIBA™ organization, research and write the BABOK™, develop the exam, and so on and so on. Now we CBAPs are moving forward in the world and are repaying your kindness and generosity. We thank you and attribute our success to you who have made all this possible.

Sponsorship News

New Sponsor Benefits the IIBA

Last month we told you about our newly released sponsorship program. This month, we're pleased to announce yet another new sponsor:

Corporate Sponsor: SRG America

SRG America has extensive expertise in conducting business analysis for the development of software. SRG America's business analysts have proven expertise in business domain knowledge, tools and technologies in a right mix, so that they can efficiently and successfully lead through the entire software development cycle. You can learn more about SRG America at www.srgamerica.com.

We appreciate the continued support of our existing sponsors. Please view the "Sponsorship" section of the Web site for a complete listing.

EEP Update

The IIBA™ congratulates the following providers for receiving status as Endorsed Education Providers (EEPs) with the IIBA™:

University of North Carolina—
Office of Continuing Education

Endorsed Courses:

- Process Mapping & Analysis
- Building Effective Business Requirements

Chiron Business Solutions, LLC

Endorsed Course:

- Comprehensive Business Analysis

Radical Training, CC

Endorsed Course:

- Business Analyst Development Workshop

Radford Institute Australia, PTY, LTD

Endorsed Course:

- Better Business Analysis

Software Education Associates

Endorsed Course:

- Better Systems Analysis

The IIBA™ also acknowledges the addition of new courses for existing providers:

LearnQuest (Charter EEP™)

Endorsed Courses:

- Business Process Modeling
- Introduction to Business Analysis

PM Centers USA, LLC

Endorsed Courses:

- Solutions Assessments and Validation
- Enterprise Analysis
- Requirements Planning and Management

Equinox Limited (Charter EEP™)

Endorsed Course:

- One-Day CBAP™ Exam Preparation

Advanced Concepts Centre

Endorsed Course:

- Fast Track to IIBA™ Certification

ASPE Technology (Charter EEP™)

Endorsed Course:

- Business Analyst Boot Camp
- Collaborating & Confirming Agile Requirements

Current IIBA Chapters

Canada:

Brampton, ON
 Calgary, AB
 Edmonton, AB
 Fredericton, NB
 Halifax, NS
 Montreal, QC
 Ottawa-Ottawais, ON
 South Saskatchewan
 Saint John, NB
 Toronto, ON
 Vancouver, BC
 Victoria, BC
 Waterloo/Wellington, ON
 Winnipeg, MB

United States:

Atlanta, GA
 Austin, TX
 Baltimore, MD
 Boise, ID
 Boston, MA
 Central Florida
 Central Indiana
 Central Virginia
 Charlotte, NC
 Chicago, IL
 Cincinnati, OH
 Cleveland, OH
 Columbus, GA
 Columbus, OH
 Dallas, TX
 Dayton, OH
 Denver, CO
 Des Moines, IA
 East Bay Valley, CA
 Fort Lauderdale, FL
 Harrisburg, PA
 Hartford, CT
 Houston, TX
 Jacksonville, FL

Los Angeles, CA
 Las Vegas, NV
 Louisville, KY
 Madison, WI
 Milwaukee, WI
 Minneapolis, MN
 Nashville, TN
 Nebraska
 New Jersey
 New York, NY
 Orange County, CA
 Philadelphia, PA
 Phoenix, AZ
 Pittsburgh, PA
 Raleigh, NC
 Research Triangle Park, NC
 Rhode Island
 Sacramento, CA
 Salt Lake City, UT
 Seattle, WA
 Silicon Valley, CA
 South East Michigan
 Southeast Wisconsin
 South Florida
 Washington, DC
 (DC Metropolitan)

International:

Auckland, New Zealand
 Bangalore, India
 Brisbane, Australia
 Cape Town, South Africa
 Chennai, India
 Ghana
 Johannesburg, South Africa
 London, England
 Mumbai, India
 Nigeria
 Pune, India
 Singapore
 Sydney, Australia
 Wellington, New Zealand

New chapters will be posted on the [IIBA™ Web site](http://www.theiiba.org) as they form.

Upcoming Events

The IIBA's Annual General Meeting (AGM)

- **Tuesday, June 19, 2007, at 5:00 p.m., at the ProjectWorld and the World Congress for Business Analysts in Boston, MA.**

This meeting is open to all members. If you have questions, please contact us at AGM2007@theiiba.org.

ProjectWorld & the World Congress for Business Analysts

- **June 19–27, 2007—Boston, MA**
IIBA™ members qualify for a 15% discount with discount code: **XM1910IIBA**.
- **November 13–16, 2007—Anaheim, CA**

Project Summit & BusinessAnalystWorld: Boston

- **October 29–November 1, 2007—Boston Marriott Burlington Hotel, Burlington, MA**

Project Summit & BusinessAnalystWorld: Chicago

- **November 12–15, 2007—Chicago O'Hare Crowne Plaza Hotel, Rosemont, IL**

Project Summit & BusinessAnalystWorld: San Francisco

- **Fall 2007—Dates & Location to be announced shortly**

Have an event that might be of interest to other IIBA™ members? E-mail jessica.mccaughey@theiiba.org to make sure it's included in our newsletter!

June 19-22, 2007
Marriott Copley Place
Boston, MA

ProjectWorld

PW&WCBA
regional

**World Congress for
Business Analysts**

**Exactly what you need to
advance your career, your
team & your organization:
GET THE JOB DONE.**

Questions about the IIBA™?
E-mail us at info@theiiba.org.